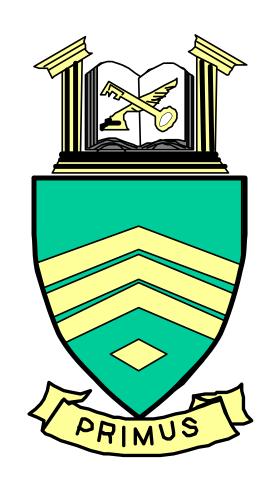
UNIT RETENTION PROGRAM



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ARMY RETENTION PROGRAM GOALS

- Reenlist, on a long term basis, sufficient numbers of highly qualified Active Army soldiers.
- Enlist, or transfer and assign sufficient numbers of highly qualified soldiers who are separating from the active Army into RC units.
- Achieve and maintain Army force alignment through the retention, transfer, or enlistment of highly qualified soldiers in critical skills and locations.
- Support U.S. Military Academy Preparatory School and ROTC Green to Gold programs.

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ARNG Retention Program Goals

- Improve and maintain personnel readiness through:
 - Increasing personnel readiness by filling unit vacancies
 - >Maintaining qualified soldiers in the unit by reducing turnover

USAR Retention Program Goals

- * Maintain and improve the personnel readiness of USARC units through retention of qualified soldiers
- * Meet retention objectives
- * Retain assigned soldiers
- * Achieve readiness standards consistent with tiered resources.

Unit Commander's Responsibilities

- Execute duties and responsibilities as Retention Officers
- Develop, implement, and sustain the army retention program
- Monitor retention statistics
- Ensure that unit personnel properly conduct and document all reenlistment counseling

Unit Commander's Responsibilities (cont)

- Inspect the reenlistment data card file monthly
- Develop and implement an Army retention incentive program
- Encourage maximum attendance at reenlistment ceremonies by the soldier's co-workers and fellow unit members
- Provide Retention NCO time to perform duties and training

Retention Interview/Counseling

RA

- Screening & Familiarize (30 days)
- Job Performance (60-90 days)
- Career Guidance (15-16 mo to ETS)
- Reenlistment Benefits (13-14 mo to ETS
- Reenlistment Follow up (4 mo to ETS)
- RC Benefits (90 days to ETS)

ARNG

- Orientation (sponsorship)
- Career Development (annually)
- Family (annually)
- Employer (when appropriate)
- Extension (toward end of enlistment
- Unscheduled

USAR

- Orientation (initial assignment)
- SSG & below (6-12 mo to ETS)
- FSC & above (6 mo to ETS)

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Standards for Reenlistment

- >High moral character
- >Personal/Professional competence
- >Demonstrated adaptability to the requirements of the professional soldier's moral code

Bar to Reenlistment Guidelines

- Not initiated when separation action pending
- Not initiated solely because soldier refuses to reenlist
- Not used instead of trial by court-martial,
 NJP, or other administrative action
- Previous administrative action does not preclude a bar
- Honorable or general discharge does not prevent bar initiation
- Honorable service does not prohibit bar initiation if appropriate
- Not initiated for soldiers with an approved retirement.

Criteria for Bar

- Untrainable soldiers
- Unsuitable soldiers
- Single soldiers/Dual-service couples with dependents without a Family Care Plan
- Soldiers with one or a combination of infractions or reasons listed in Regulation

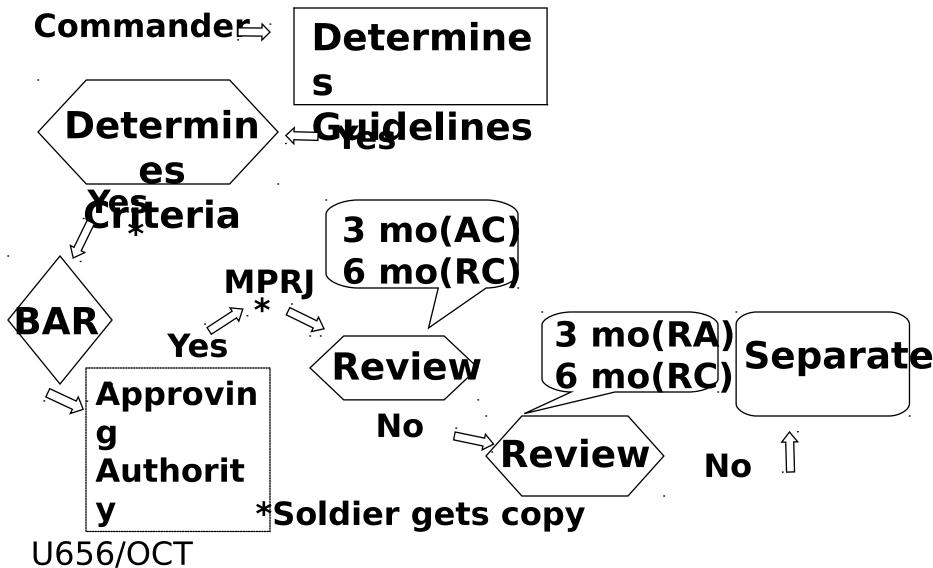
Initiating a Bar

- Identify soldiers meeting criteria
- Commander initiates a bar
- Commander refers bar certificate to soldier (gets copy)
- Allow soldier 7 days (RA & USAR AGR) or 30 days (ARNG), to prepare a comment on his behalf
- Each commander personally endorses certificate
- Proper Authority approves the bar
- Commander informs soldier of bar approval

Initiating a Bar (cont)

- Commander allows soldier 7 days (RA & USAR AGR)/15 days (ARNG)/30 days (USAR TPU) to submit appeal
- Each commander personally endorses the appeal
- Soldier may apply for voluntary separation
- Commander continues to document evaluation of the soldier
- Commander must review bar 3 months (6 for RC) after approval date

BAR TO REENLISTMENT PROCESS



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